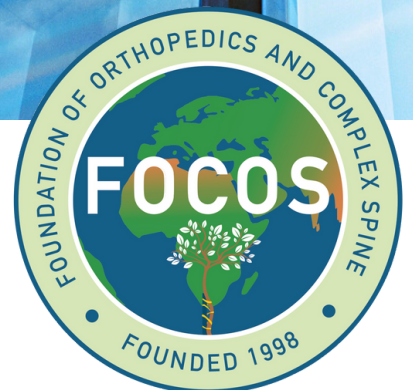


2021 Annual Report

A Year of Accomplishments

FOUNDATION OF ORTHOPEDICS AND COMPLEX SPINE
HELPING THE WORLD STAND TALL!

www.focoshospital.org



IN THIS REPORT

Chair's Introduction	3
Our Organization	4
Our Performance	5
Statistics & Data	6
Patient Stories	9
Patient Appeal	11
Publications, Abstracts, Conferences	12
Achievements	14
Financial Statements	15
Vision	17
New Rehab Center	18
Board of Directors	19
Supporters	20

CHAIR'S INTRODUCTION



Dear Donors, Volunteers, and Supporters,

I am delighted to present the annual report for the Foundation of Orthopedics and Complex Spine for the year ended December 31, 2021.

It has been a challenging three years, however I am proud of the work that our organization has accomplished. Despite the many obstacles and difficulties posed by the pandemic and the current global economic climate, we have continued to serve our patients and make a positive impact on the lives of those in need.

One of our key achievements this year was the successful re-launch of our medical missions program. Foreign volunteers have from day one provided vital support to our organization and to individuals and families who come to our hospital. We have also continued to rely on the support of our generous donors and volunteers, who have helped us to continue our work and make a difference in the lives of those we serve.

Additionally, we have continued to focus on strengthening our organization and building for the future. We have made progress on several key initiatives, including improving our operational efficiency, expanding our outreach efforts and cultivating new future partnerships.

Looking ahead, we remain committed to fulfilling our mission and serving our patients. We are grateful for the support that we have received and will continue to rely on the generosity of our donors, volunteers, and supporters as we move forward.

Thank you for your trust and confidence in FOCOS. We are grateful for your support and look forward to continuing to make a positive impact in helping the world stand tall.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Kwadwo Boachie-Adjei'. The signature is stylized and fluid.

Kwadwo Boachie-Adjei
Board Chair

2021

OUR ORGANIZATION

The Foundation of Orthopedics and Complex Spine (FOCOS), a non-profit organization that was started in the United States, has been helping to fund the care of underserved patients in West Africa and throughout the world for 24 years. Established under the visionary leadership of Dr. Oheneba Boachie-Adjei, the organization's mission is to provide access to optimum orthopedic care to improve the quality of life in Ghana and other countries.

As a native of Ghana, Dr. Boachie-Adjei launched FOCOS by sponsoring several medical missions trips each year to Africa (Ghana, in particular) to serve the medical needs of patients. This was merely the early stages for a greater vision. With the support of more than 250 international volunteers and through coordination with local hospitals, FOCOS was able to help provide free evaluations and perform hundreds of complex spinal surgeries on adult and pediatric patients. However, Dr. Boachie-Adjei realized a sustainable solution was needed, so in 2008, FOCOS embarked on helping to develop FOCOS Orthopedic Hospital, a world-class hospital facility in Ghana dedicated to orthopedic care.



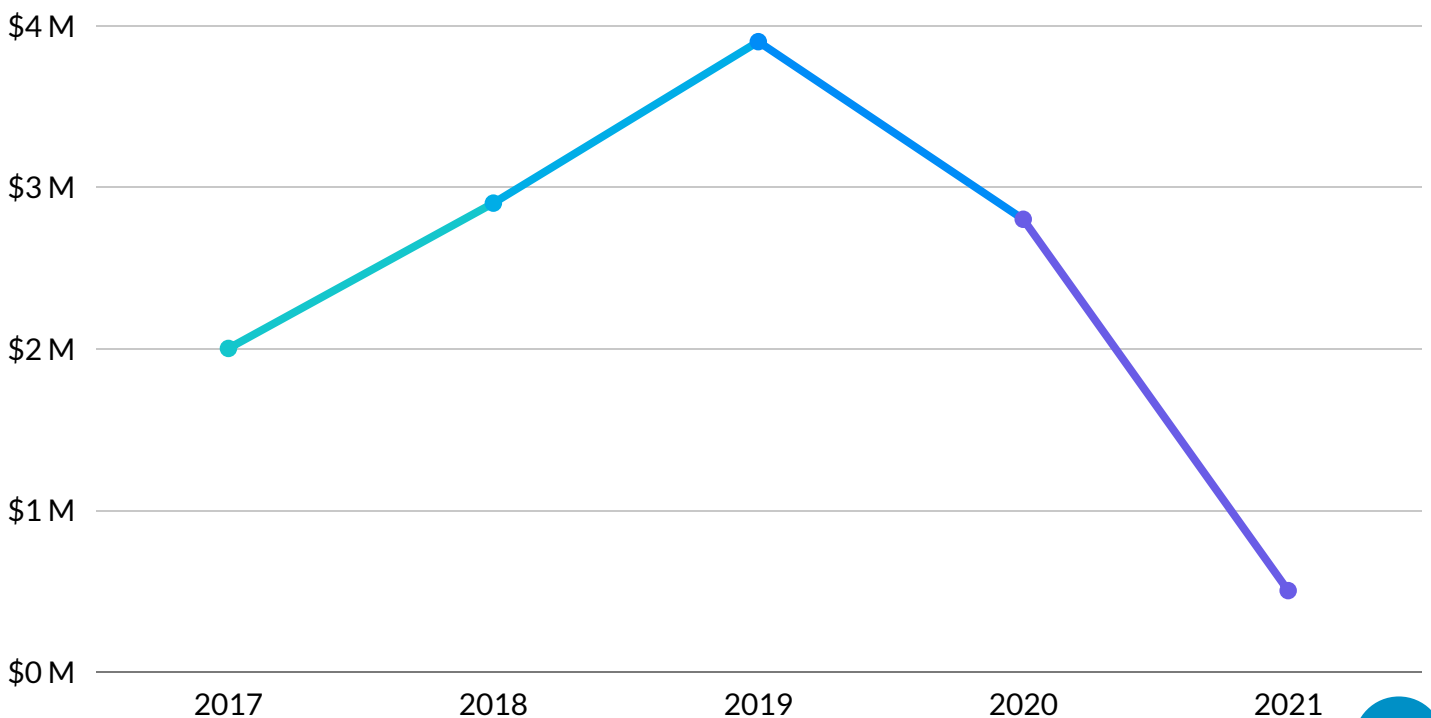
OUR PERFORMANCE

Due to the continuing effects of COVID-19, our programs, fundraising and donor engagement initiatives were significantly impacted. We are making steady efforts to find ways to adapt to the changing conditions. We remain focused and optimistic that we will recover from these setbacks.



\$563k

RAISED IN 2021



STATISTICS

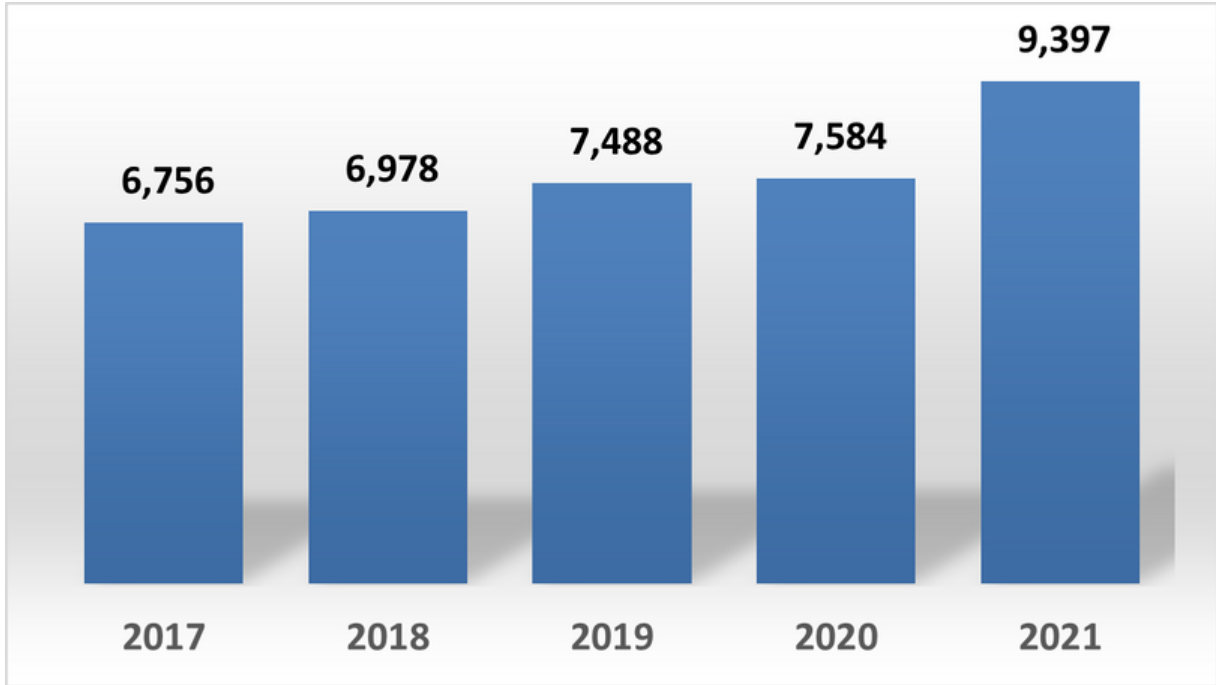
85,000+ Patients

75 Countries



3,800+ Complex, Life-Changing Surgeries

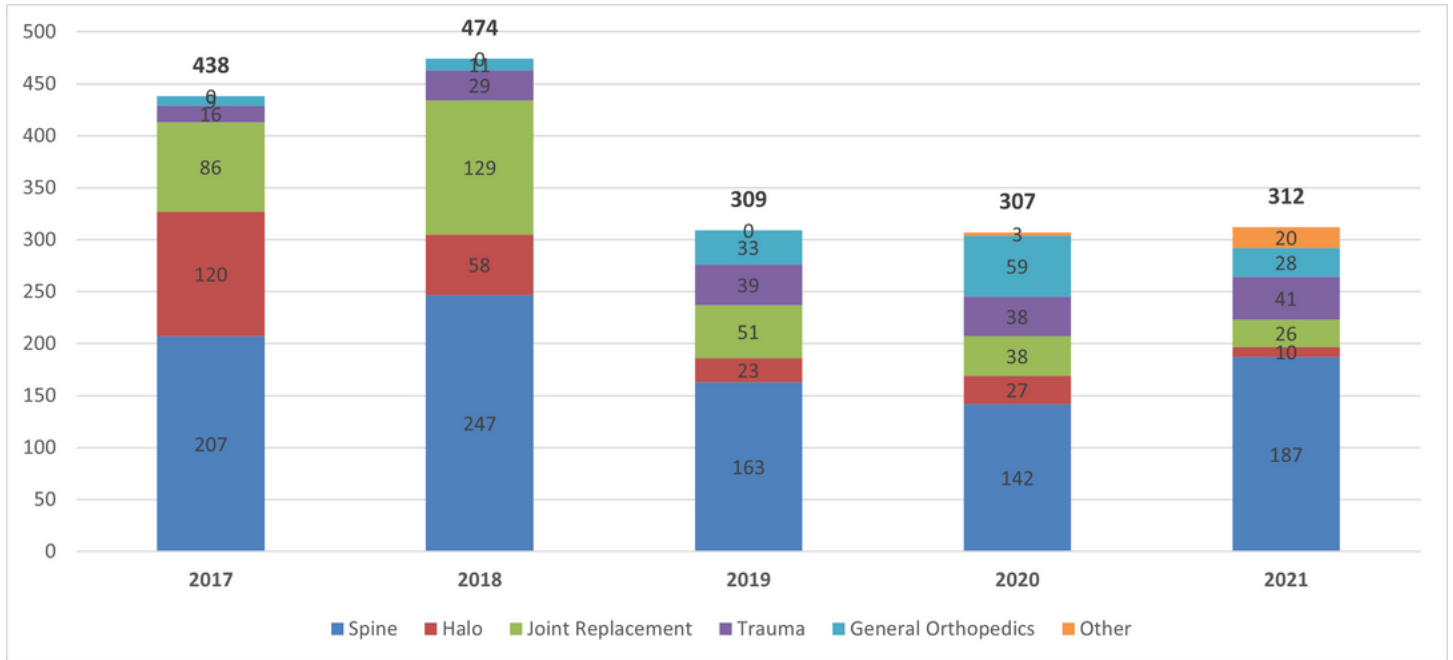
PATIENT VISITS (2017-2021)



BY MONTH (2021)

Month	Total
January	688
February	693
March	847
April	881
May	748
June	852
July	778
August	764
September	824
October	824
November	791
December	707
Total	9,397

TOTAL PROCEDURES BY TYPE (2017-2021)



312 Procedures performed on 243 patients in 2021

PATIENT SPONSORSHIP

\$422k in patient support

49.4% of the procedural patients received financial support



Number of Patients Supported

31 Sponsored Patients

89 Discount

PATIENT STORY - BLESSING

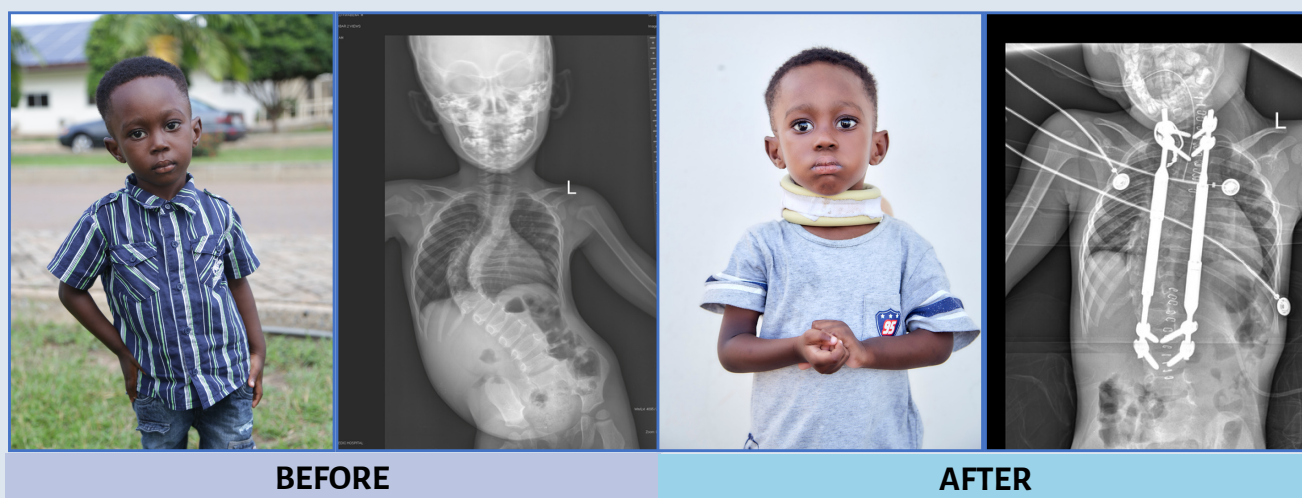


When I was of walking age, my mother discovered that I was not walking properly. At the age of nine, she took me to Komfo Anokye Teaching Hospital (KATH) in Kumasi where they noticed a curvature of my spine. The doctors referred me to FOCOS Orthopedic Hospital for further examination and treatment, where I was diagnosed with Neurofibromatosis Kyphoscoliosis. Neurofibromatosis is a multisystemic disease that may manifest itself as abnormalities of the skin, nervous tissue, bones, and soft tissues, and is often hereditary and kyphoscoliosis is a deviation of the normal curvature of the spine and can include a rotation of the spinal axis.

I was able to have life-saving surgery to correct my condition in April 2019 thanks to the support of the Cohen Family and Bloomberg Philanthropies. During a review at FOCOS Hospital in February 2020, I was told that I would need to have a revision done, which again required surgery. My family was not able to afford the bill, so we pleaded for help. This time, I was blessed to receive support from donations received through the 2020 Ghana Virtual Gala. I was able to have the revision on my spine done in April 2021. My recovery was successful, and the staff members were very accommodating. During my stay, I was also able to meet and make new friends with children from Ghana and other countries, who were at the hospital for treatment.

Before my surgery, I endured back aches and had sleepless nights. I was also shy and lacked the confidence to associate with my peers or to go into social gatherings. However, this is all a thing of the past now because I am healthy and more confident. I hope to become a nurse in the future. I would like to send out a very big thank you to my sponsors and the staff of FOCOS Hospital for all their help and care in changing my life and helping me to stand tall.

PATIENT STORY - DONALD



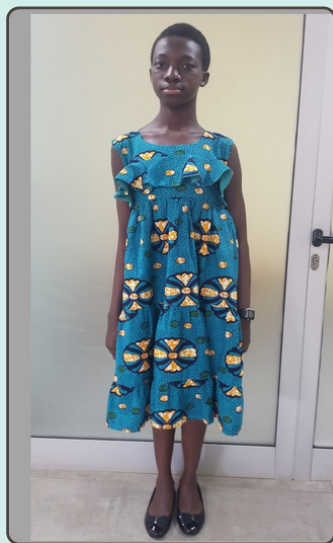
My parents noticed my deformity when I was three months old. I had a contraction in the neck and also experienced some developmental delays, such as crawling and walking after the age of one. A year after, my mother realized I was getting worse by the day with frequent complaints of neck and back pain. She also noticed that I was easily fatigued and unable to eat.

After several visits to numerous health care centers, a doctor in Korle-bu finally referred us to FOCOS Hospital. I was diagnosed with Infantile Idiopathic Scoliosis with a GHC 80,259 surgery bill. My parents requested financial support, which was later received and on April 12, 2021, I was admitted to the hospital and had successful surgery the following day.

My recovery went very well. I received so much care, love and attention from hospital staff and was finally discharged on April 19, 2021. The well coordinated discharge plan and follow up care, ensured a continuity of our relationship with the hospital. We received exceptional services from the Nurses, Physiotherapists, Doctors, Dieticians, Patient Advocates, Pharmacy and O.P.D. staff.

My parents are amazed at my new look and the improvement in my health. I am happy and more independent now. I am also preparing to return to school to continue with my education. My entire family and I would like to express our heartfelt gratitude for the transformational work done at FOCOS Hospital. God bless you all.

PATIENT APPEAL - KEZIA



Thirteen-year-old Kezia is a junior high school student in Accra, who first visited FOCOS Hospital in May 2021. Her father told the medical team that Kezia experienced several episodes of convulsions at the age of three, which were treated at the time; however, there were no further developments until her deformity was noticed, and she was referred to FOCOS.

Upon review in June 2022, her father stated that her deformity had progressively worsened and that Kezia was occasionally experiencing pain as a result. After supplementary investigation by a specialized team, it was established that Kezia was living with a life-threatening condition – Adolescent Idiopathic Scoliosis – and would require urgent surgery to save her life.

Her surgery will cost GHC 111,528 (about \$14,500), an amount that Kezia's family is unable to afford. Kezia father contacted the social advocate team at the hospital for help. He is making a plea to all for financial support to save Kezia's life and increase her life expectancy.

Please help Kezia with your contribution!

PUBLICATIONS

1) Maziad AM, Adogwa O, Duah HO, Yankey KP, Owusu DN, Sackeyfio A, Owiredu MA, Wilps T, Ofori-Amankwah G, Coleman F, Akoto H. Surgical management of complex post-tuberculous kyphosis among African patients: clinical and radiographic outcomes for a consecutive series treated at a single institution in West Africa. *Spine deformity*. 2021 May; 9(3):777-88.

2) Sacramento-Domínguez C, Cynthia N, Yankey KP, Tutu HO, Wulff I, Akoto H, Boachie-Adjei O. One-stage multiple posterior column osteotomies and fusion and pre-op halo-gravity traction may result in a comparative and safer correction of complex spine deformity than vertebral column resection. *Spine Deformity*. 2021 Jul; 9(4):977-85.

3) Wulff I, Duah HO, Oteng-Yeboah A, Tutu HO, Yankey KP, Essel AS, Akoto H, Boachie-Adjei O, FOCOS Spine Research Group. The efficacy and safety of intraoperative acute normovolaemic haemodilution in complex spine surgery in a private surgical facility in Ghana. *Ghana Medical Journal*. 2021 Mar 31; 55(1):2-8.

4) Yankey KP, Duah HO, Sacramento-Domínguez C, Tutu HO, Owiredu MA, Mahmud R, Wulff I, Ofori-Amankwah G, Akoto H, Boachie-Adjei O, FOCOS Spine Research Group. The Effect of Prolonged Pre-Operative Halo Gravity Traction for Severe Spinal Deformities on the Cervical Spine Radiographs. *Global Spine Journal*. 2021 Mar 8: 2192568221998644.

ABSTRACT TITLE & PRESENTERS

- Management of TB Associated Adult Spinal Deformity (Dr. Kwadwo Poku Yankey)
- Burden of Spine Deformity in Underserved Communities (Dr. Kwadwo Poku Yankey)

CONFERENCES

Scoliosis Research Society Conference, 2021 (Online)

Spine20 Conference at Rome (Online)

SRS Hibbs Society (Online)



2021 ACHIEVEMENTS

- ✦ FOCOS Hospital expanded its services to include Endoscopy and the unit was officially commissioned on March 1, 2021.
- ✦ FOCOS Hospital expanded its Outpatient Department in order to provide more space for patients and consultants in March 2021.
- ✦ On April 28, 2021, the groundbreaking ceremony for the West Africa Institution for Special Surgery (WAISS) was held, which is a collaboration between FOCOS and the Foundation for Special Surgery (FSS) in Academic Training, Research, and Education.
- ✦ On July 27, 2021, FOCOS US Foundation held its first Virtual Gala with plans to host another in 2022.
- ✦ On October 23, 2021, FOCOS Hospital held its first Free Breast Cancer Screening.
- ✦ Five (5) Academic Visitors, two (2) Medical Students, and five (5) Volunteers provided their services to help change the lives of patients.
- ✦ Two mission trips were held:
 - 1) Ethiopia – led by Dr Yankey in August 2021
 - 2) Sierra Leone – led by Dr Sackeyfio in September 2021
- ✦ The hospital upgraded its Hospital Information System, which helps manage healthcare data and is essential to operations.
- ✦ All nurses were trained towards JCI accreditation.
- ✦ Virtual/in-person training sessions were done to enhance professional skills and patient care.

STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2021 AND 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 839,826	\$ 783,527
Investments	97,162	96,948
Contributions receivable, net	180,990	182,990
Cash surrender value of life insurance	278,074	293,266
Prepaid expenses	4,040	5,851
	<u> </u>	<u> </u>
Total current assets	<u>\$ 1,400,092</u>	<u>\$ 1,362,582</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	<u>\$ 51,620</u>	<u>\$ 43,171</u>
	<u> </u>	<u> </u>
Total current liabilities	<u>51,620</u>	<u>43,171</u>
NET ASSETS:		
Without donor restrictions	543,401	469,187
With donor restrictions	805,071	850,224
	<u> </u>	<u> </u>
Total net assets	<u>1,348,472</u>	<u>1,319,411</u>
	<u> </u>	<u> </u>
Total liabilities and net assets	<u>\$ 1,400,092</u>	<u>\$ 1,362,582</u>



STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021			2020		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
OPERATING REVENUES:						
Contributions	\$ 131,625	\$ 85,120	\$ 216,745	\$ 458,284	\$ 981,560	\$ 1,439,844
Donated materials	18,087	-	18,087	1,823,773	-	1,823,773
Special events, net	283,081	-	283,081	-	-	-
Net assets released from restrictions	130,273	(130,273)	-	524,986	(524,986)	-
Total operating revenues	563,066	(45,153)	517,913	2,807,043	456,574	3,263,617
OPERATING EXPENSES:						
Program services	367,686	-	367,686	2,540,468	-	2,540,468
Administration	101,141	-	101,141	214,441	-	214,441
Fundraising	20,644	-	20,644	73,706	-	73,706
Total operating expenses	489,471	-	489,471	2,828,615	-	2,828,615
INCREASE (DECREASE) IN NET ASSETS FROM OPERATING ACTIVITIES	73,595	(45,153)	28,442	(21,572)	456,574	435,002
NONOPERATING ACTIVITIES:						
Investment income, net	1,049	-	1,049	50,683	-	50,683
Unrealized gain (loss) on investments	(430)	-	(430)	119	-	119
INCREASE IN NET ASSETS FROM NONOPERATING ACTIVITIES	619	-	619	50,802	-	50,802
CHANGE IN NET ASSETS	74,214	(45,153)	29,061	29,230	456,574	485,804
NET ASSETS, BEGINNING OF YEAR	469,187	850,224	1,319,411	439,957	393,650	833,607
NET ASSETS, END OF YEAR	\$ 543,401	\$ 805,071	\$ 1,348,472	\$ 469,187	\$ 850,224	\$ 1,319,411



VISION FOR 2022

Bolster access to high quality and affordable healthcare.

Continue to foster innovation and creativity to help change systems and accelerate progress.

Further advancements in science and research.

Strengthen economic and health capacities in Ghana.

Modernize organization and infrastructure.

Raise funds for a much-needed new rehabilitation center.

NEW REHABILITATION CENTER

CURRENTLY, FOCOS Hospital is in DIRE need of a new physical rehabilitation center and equipment. The existing facility is extremely small, very outdated, and the much of the equipment available is slowly breaking down. There is also a shortage of trained, qualified medical professionals.

It is our desire to create an ultra-modern center that not only allows us to expand and improve our services, but also allows the hospital to train, build capacity, and provide rehabilitative therapy to the many Ghanaians, and patients from other countries, who have inadequate or no access to rehabilitative services.

Stavros Niarchos Foundation (SNF) has awarded a challenge grant toward the center. However, for us to receive the grant funds, we must raise \$1.2 million to match. The entire project is totally contingent on this.

We are urgently asking for your help in raising the \$1.2 million needed.

PLEASE HELP US IN BRINGING THIS PROJECT TO FRUITION.

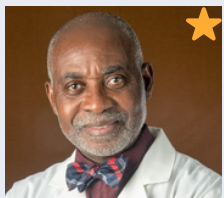
It is through the help and generosity of donors like you that we are able to continue our work. Please support by contributing to our campaign. We would be so grateful for your contribution. The sooner we raise the funds, the sooner we can start. Your compassionate support truly makes a difference!



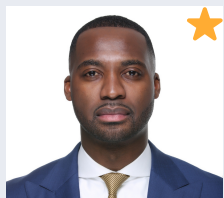
<https://focos.focoshospital.org/give-rehab/>

BOARD OF DIRECTORS

FOCOS USA



Nana Prof Oheneba Boachie-Adjei
Boachie-Adjei
Woahene II
Founder
FOCOS



Kwadwo Boachie-Adjei
Board Chair
Founder & CEO
Regen Health
Solutions



Peter Akwaboah
Board Vice Chair
Managing Director
Morgan Stanley



Edward Baiden
Board Treasurer
General Manager
& Global Director
PPG Industries



Nana A. Annan, JD
Board Secretary
COO
Harlem Children's
Zone



Yaw Asamoah
Past Board Chair
Managing
Director (Rtd)
JP Morgan Chase



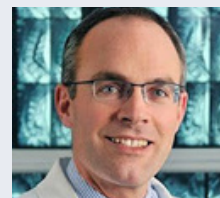
Mary Anne Choo
Managing
Director
Goldman Sachs
Asia



Andrew Cohn
Director of Real
Estate
Levine Investments
Limited



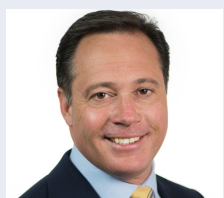
Michael Connor
Partner
Alston & Byrd



Paul M. Cooke, MD
Board-Certified
Physiatrist
Hospital for
Special Surgery



Han Jo Kim, MD
Associate Professor
& Spine Fellowship
Director
Hospital for Special
Surgery



Eric Major
Chairman,
President (Rtd)
Stryker Spine
Division



John Westfall-Kwong
COO
SWK Real Estate
Group of Keller
Williams



Irene A. Wulff
CEO
FOCOS
Orthopedic
Hospital



Nathaniel Tabariyeng
Partner
Tabariyeng &
Associates

FOCOS HOSPITAL (GHANA)



Ambassador Fritz
Kwabena Poku
Board Chair
Retired Career
Diplomat



Frank Adu
Managing
Director
CAL Bank



Roland Akosah
Founder & CEO
Eno International
LLC



Samuel Owusu-
Akyaw
CEO
Atrium Group



Inna Patty
CEO
Miss Ghana
Foundation

A BIG THANK YOU TO ALL OF OUR SUPPORTERS

GHANA

Anonymous
AO Alliance
Colonel Freddie E. Wulff Jnr.
Dr. Parul Govil
Eric Boateng
Loreta Amponsah
Nana Brago Ababio
Stephen Azuah
UMB Bank
University of Washington



USA/OTHER

Akilah King
Ali Kargbo
Alison Tracz
Allie Paul
Amazon Smile
Andre & Tracy Green
Arnita Knott
Arthur Kennedy
Ashley Company
Atrium Group
Audrey Farber
Aviva Weintraub
Bank of America Charitable Gift Fund
Behrooz Akbarnia
Calder Family Charitable Fund
Candace Dalmagne-Rouge
Charina Endowment Fund
Charlene & Keith Goggin
Cheryl Gentry
Cheryl N. Williams
Chester Gittleman
Chloe Nims
Christian Healthcare Ministries Inc.
Crane Fund for Widows and Children
Dayo & Bukky Egbetola
Dean Gottehrer
Deiadre Helm
Denise Zungoli
Diana Barrus
Diane Boateng
Diane Gums
Edward Baiden
Elizabeth Lenke
Elizabeth Owusu-Sekyere
Elizabeth Poleway
Emma Whitbread
Eric Major
Farah Ashraf
Fidelity Charitable Gift Fund
Fred & Heather Hess
George Harms
Gina Dodge
Grace Genfi
Grace Inyang
GT Svanikier
John Kostuik
John Rice
John Westfall-Kwong
Joseph Hunt Feinberg
JP Morgan Charitable Giving Fund
JPMorgan Chase & Co
Julia Mankata-Tamakloe
Kofi Boateng
Kwadwo Adjei-Twum
Kwadwo Boakye
Lady Rothermere
Lawrence Sipkin
Lenke Family Foundation
Leslie Atwereboanda
Linda Famularo
Linnea Norton
Lisa Opoku
Liuba Beauvais
Lonnie Peek

USA/OTHER (cont.)

Lucy Ankrah
Margarita Manduley
Mary Ann Skinner
Max Mitchell
Merdie Kerney
Michael Connor
Michael Simpson
Miranda Wooten
Morgan Stanley UK Limited
Motria Mishko
NBC Universal
Necole Brown
Network for Good
Northrop Grumman Charity Trust Account
Oakmere Foundation
Oheneba Afriyie
Oheneba Boachie-Adjei
Patricia Creran
Perpetual Konadu
Peter Akwaboah
Peter Hoeglund
PPG Foundation
Raymond George
Richard Hodes
Richard Menschel
Richard Woods
Richardson Schell
Roland Akosah
Roman Alokhin
Ruth Hazel
Samuel Owusu-Akyaw
Sandra Nuamah
Serena Shaw Hu
Sonny Nkansa
Taft Cleveland
Terry Bergk
The Benevity Community Impact Fund
The Govil Family Fund
The Sym Family
Tinah Bouldin
Trinity Church Mill Hill
Uzodinma Ndibe
Vanguard Charitable
Vincent Famularo
Wayne Heyland
William Murrell
Window Center Inc.
Yaw Asamoah









The **2022 FOCOS US Virtual Gala** would not have been a success without you!

On behalf of all FOCOS staff, FOCOS Hospital staff, directors, and patients, we appreciate you for sharing your time and supporting us on October 25th. Your contributions go a very long way in helping FOCOS to fulfill its mission in helping the world Stand Tall.

Our theme, “The Culture of Care”, emphasized the importance of compassion and respect and describes the journey that FOCOS has been on for the past 24 years. Part of that journey was the opening of FOCOS Orthopedics Hospital in Ghana in 2012, which is celebrating 10 years of providing patient care and surgeries.

We were honored to have key players as part of our broadcast, such as Nana Prof Boachie-Adjei, Max Mitchell, Dr. Sariah Khormae, Dr. Rob Ravkinsky, Lou Shapiro, AJ Johnson, Ryan Normandeau, and others. A special thank you to our host, Leslie Olabisi and to all of our sponsors – 33 Spine Align, Hospital for Special Surgery, John & Simon Westfall-Kwong, Lenke Family Foundation, the estate of Martin Santini, Max Mitchell, and Stavros Niarchos Foundation.

If you missed any of the gala broadcast, please click [here](#) to view the recording.

We can't wait to see you **in person next year** when FOCOS celebrates its Silver (25th) Anniversary!!

Thank You



HELPING THE WORLD STAND TALL!

FOCOS USA

377 Oak Street, Suite 407
Garden City, NY 11530
Phone: +1 (212) 308-7730
Email: info@focosus.org
<https://focos.focoshospital.org>

FOCOS Orthopedic Hospital (Ghana)

No. 8 Teshie Street, Pantang, Accra, Ghana
P. O. Box KD 779, Kanda-Accra, Ghana
Phone: +233 (0)59-692-0901
Email: info@focosgh.com
<https://focoshospital.org>

